

## Development of Key Figures (5 years)

NOVOMATIC AG

Group Key Figures	Unit	2016	2017	2018	2019*	2020*	2021*
<b>Development of Earnings</b>							
Revenues	EUR m	2,274.0	2,366.1	2,585.3	2,607.3	1,743.6	1,842.3
Costs of material and other purchased services	EUR m	-356.1	-330.9	-495.5	-326.2	-180.6	-189.5
Personnel costs	EUR m	-668.4	-705.5	-755.1	-772.8	-606.9	-608.2
<b>EBITDA</b>	EUR m	586.4	561.9	548.5	685.3	305.9	587.5
EBITDA-margin	in %	25.8	23.7	21.2	26.3	17.5	31.9
Depreciation and amortization	EUR m	-321.1	-341.4	-687.0	-517.9	-553.2	-417.2
<b>EBIT (= operating profit)</b>	EUR m	265.3	220.5	-138.6	167.4	-247.3	170.3
EBIT-margin	in %	11.7	9.3	-5.4	6.4	-14.2	9.2
<b>Financial result</b>	EUR m	-34.6	-21.6	-27.5	-16.9	-31.7	-41.3
<b>Earnings before taxes</b>	EUR m	230.7	198.9	-166.1	150.4	-279.0	129.0
Income taxes	EUR m	-75.0	-101.6	33.5	-46.5	14.3	-64.1
<b>Profit after taxes</b>	EUR m	156.4	61.4	-154.9	97.3	-262.8	64.9
<b>Development of Balance Sheet</b>							
Total equity and liabilities	EUR m	3,685.9	4,099.7	4,099.1	4,349.4	3,813.6	3,944.3
<b>ASSETS</b>							
<b>Non-current assets</b>	EUR m	2,144.8	2,446.1	2,576.3	3,074.6	2,627.0	2,623.3
Property, plant and equipment	EUR m	953.3	1,041.7	1,148.8	1,058.4	888.5	825.9
<b>Current assets</b>	EUR m	1,541.1	1,653.6	1,522.7	1,274.8	1,186.6	1,321.0
Cash and cash equivalents	EUR m	877.8	899.7	538.5	531.1	531.8	563.0
<b>EQUITY AND LIABILITIES</b>							
<b>Equity</b>	EUR m	1,376.2	1,328.9	1,358.6	1,400.1	1,055.2	1,172.3
<b>Non-current liabilities</b>	EUR m	1,590.3	2,098.2	1,829.5	1,995.4	1,840.8	1,836.7
thereof non-current financial liabilities	EUR m	1,395.1	1,829.0	1,575.5	1,790.0	1,644.1	1,113.0
<b>Current liabilities</b>	EUR m	719.4	672.6	910.9	953.9	917.7	935.5
thereof current financial liabilities	EUR m	210.8	72.0	288.3	437.5	418.7	321.5
<b>Cash Flow</b>							
Cash Flow from operating activities	EUR m	429.1	422.3	483.3	606.7	378.0	432.0
Cash Flow from investing activities	EUR m	-519.5	-519.8	-714.5	-74.0	-81.3	-166.4
Cash Flow from financing activities	EUR m	474.0	109.7	-143.7	-551.4	-299.2	-244.0
Free Cash Flow**	EUR m	-90.5	-97.6	-231.1	532.7	296.6	265.6
<b>Key Performance Indicators</b>							
Equity ratio (equity capital/balance sheet total)	in %	37.3	32.4	33.1	32.2	27.7	29.7
Return on assets (annual profit + interest cost)/balance sheet total	in %	5.3	5.8	-3.2	4.6	-6.0	4.7
Working Capital (current assets - current liabilities)	EUR m	821.7	981.1	611.8	321.0	268.9	385.6
Net debt	EUR m	728.1	1001.4	1,271.1	1,626.8	1,460.2	1,406.3
Net debt / EBITDA	n/a	1,2x	1,8x	2,3x	2,4x	4,8x	2,4x
Interest coverage ratio (EBIT/ interest expense)	n/a	7,2x	5,4x	-3,8x	3,4x	n/a	306.6
Average number of employees worldwide	MA	23,391	22,827	23,189	22,267	20,989	21,173

\* Incl. IFRS 16

\*\* Free Cash Flow = Cash Flow operating activities + Cash Flow investing activities